

South Warwickshire Place Update November 2021



The journey of South Warwickshire Place began in September 2020, shaped via LGA workshops, from which we worked on organisational development, agreed our place vision and priorities, set out our store for behaviour expectations and established an initial governance and way of working.

FIVE YEAR VISION

South Warwickshire Place will be a patchwork quilt of vibrant communities with strong alliances across multiple stakeholders and organisations that know each other and supports everyone to live well and to have full active independent lives. We will understand and make inroads into improved health outcomes for our local population. Supporting people to keep well will be accepted as part of our core offer and together we will be able to say with confidence that we are maximising the Warwickshire pound.

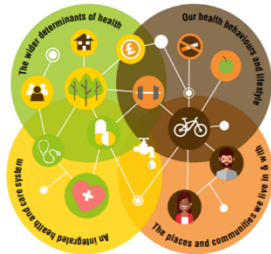


Figure 2: Population health model (Kings Fund, 2019)

Subsequently we developed our Place Plan, keeping Population Health outcomes at the front of our minds, using joint strategic needs assessments to identify the needs of our people and remembering the remit for Place Partners: to move away from simply treating ill health to preventing it, promoting positive health and wellbeing and to tackling the wider determinants of health

AMBITIONS

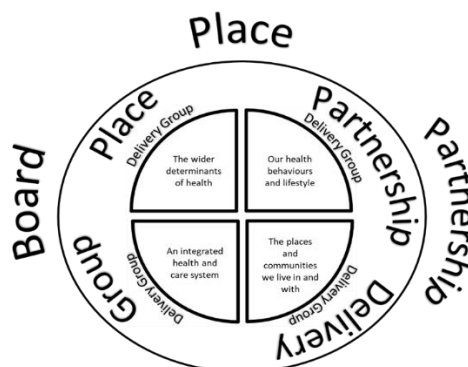
- ☐ Healthy People
- ☐ Making Care Better
- ☐ Right Care in the Right Place

Continuing to work closely with partners....

... We are building a picture of 'what good looks like' in the journey to establish the Warwickshire ICP. This will enable us to establish a transformation plan and governance to support delivering the ICP in shadow form from 1st April 2022.

Building a brand and way of working with our population...

...Using our Place key principles, which will help us on our journey in developing the maturity of South Warwickshire Place



Seeking guidance and assurance...

.... We have used the recommendations from our recent audit and ICS and Place guidance to design a new governance model which aligns to the Population Health management approach. The model gives us the fluidity and flexibility to focus on the four pillars in a less linear and hierarchical way, which will enable us to continue to build collaborative ways of working which focus on people and Place. It removes duplication and allows clear decision making across Place.

Building a plan...

...We are taking our agreed ambitions and objectives and using them to create a four-quadrant plan, bringing together the priorities from the Health and Wellbeing Strategy, JNSA and Place Plan to demonstrate how we in South Warwickshire will improve our population's health and wellbeing.

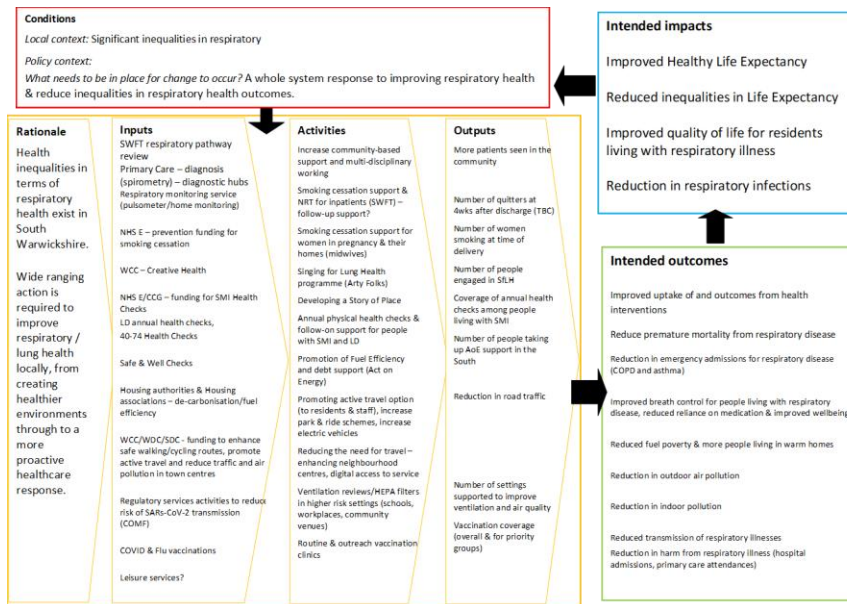
New Governance Arrangements

- ❑ Each Population Health outcome will have an associated Delivery Group, responsible for driving change against it. Where practical, we will seek to repurpose an existing forum or group into this role.
- ❑ These groups will feed delivery status, progress and escalations into the Place Partnership Delivery Group, which will in turn set the agenda for the Place Partnership Board who have overall accountability for the Place Plan
- ❑ Representation will be sought from all partners at each forum, and we would like to ask each of the 3 participating Councillors to take an active lead role in one of the delivery groups, to ensure the views of the South Warwickshire population are heard and represented. A member of the SWFT Board will take a similar role in the Delivery Group aligned to Integrated Health and Care. We support the ICS principle that mutual accountability should be embedded in our working to ensure collective ownership of our vision, priorities, plans and delivery, and believe representation in all forums is key in enabling us to achieve this
- ❑ The model will continue to be supported by all enabling functions, and report outwards to the Warwickshire Health & Wellbeing Board and other forums to be defined by the Coventry and Warwickshire ICS, but most of all to the people and communities of South Warwickshire

- As a trust we are working with This is Purpose on a levelling up framework, which is an initiative being sponsored by former Education Secretary Rt Hon Justine Greening and former Public Health Minister Rt Hon Anne Milton
- Established earlier this year with input from businesses, universities, policymakers and regulators, the Levelling Up Goals are a set of clear objectives for the UK's levelling up challenge in the wake of Covid-19.
- The Levelling Up Impact Report will highlight best practice at South Warwickshire and identify where even more can be done to spread opportunity – we will use this as an input when creating our 2022/23 South Warwickshire Place Plan



[Click here to see video](#)



❑ A logic model approach has been used to map the activities that are underway which we believe will deliver the impacts required to improve respiratory health and reduce inequalities in respiratory outcomes

❑ We will use this at model in South Warwickshire Place to highlight where engaging at a wider partner level could add additional value in delivering these outcomes

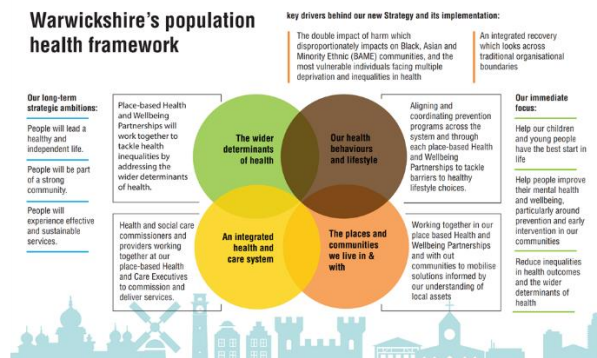
❑ We are developing a System-wide Health Inequalities Strategic Plan which aims to:

- ❑ strive towards health equity for the population of Coventry & Warwickshire.
- ❑ make reducing inequalities the golden thread through all of our work
- ❑ challenge the whole system on how they can contribute and embed action

❑ This is also closely aligned to the Kings Fund Population Health model, which drives Warwickshire's population health framework and South Warwickshire Place Priorities

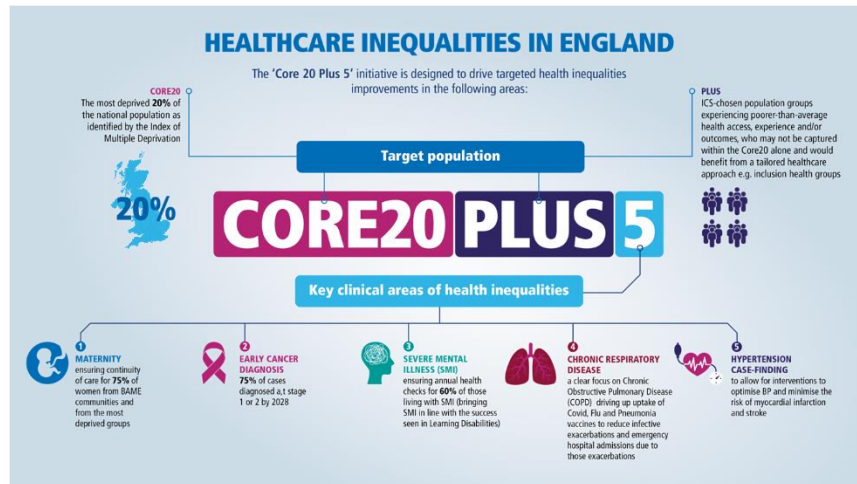
❑ South Warwickshire Foundation Trust, we have been progressing the following:

- ❑ Use of HEAT tool
- ❑ Developing Poverty proofing training
- ❑ Grand round on health inequalities
- ❑ Analysis of inequalities in 2ww
- ❑ Review of inequalities and ethnicity data at the South Intelligence Cell
- ❑ Digital inclusion pilot for refurbishing donated laptops - 34 applications received so far of which 21 met criteria and were approved
- ❑ Elective recovery – using a risk stratification score mechanism and deprivation levels to help SWFT to better understand how it should prioritise its waiting list. So far we have used this information within audits of outpatient attendances combined with work on predictive DNA to improve access to healthcare. In addition, we have proactively managed patients with a learning disability



Health Inequalities

The 'Core 20 Plus 5' initiative is a key component of how we intend to target health inequalities



Where we're going

- ☐ We're on a journey to develop South Warwickshire Place – we're going to get there **step by step**
- ☐ It is vital that everyone **makes the journey together** – collaborative working is the key principle in Place Partnerships and engagement will continue to be the bedrock of our ways of working
- ☐ We note the ICS guidance that governance arrangements must develop over time as working relationships and trust increase; we wholeheartedly support this proposal and expect our **governance to evolve** as System and Place working develops
- ☐ Following agreement of the key principles of the new governance model at the Place Partnership Board, we are keen to talk to all Partners about how we begin to roll this out, by **confirming the Terms of Reference and membership of each group**
- ☐ We will be meeting with all of our Partners to **refresh the Place Plan** for 2022/23, considering all of the projects currently in flight against the Population Health quadrants, the Health and Wellbeing Strategy, the Healthy Citizen Forum objectives and our JNSAs to allow us to undertake a gap analysis to ensure our Plan meets the outcomes required